# m Power,



# **EBRI-ERF Policy Forum**

"The role of investment advice in getting today's employees ready for retirement"

December 5, 2002

mPower.
Andrew Huddart, CEO







mPower is a leading provider of investment advice solutions

- "Wall Street meets Main Street"
- Institutional investment methodology and cutting-edge technology / network connectivity
- Multiple distribution channels
- Independent / objective
- Retirement and multi-goal

Founded in 1995, located in San Francisco and London.





### **An Important Mission for Advice Providers:**

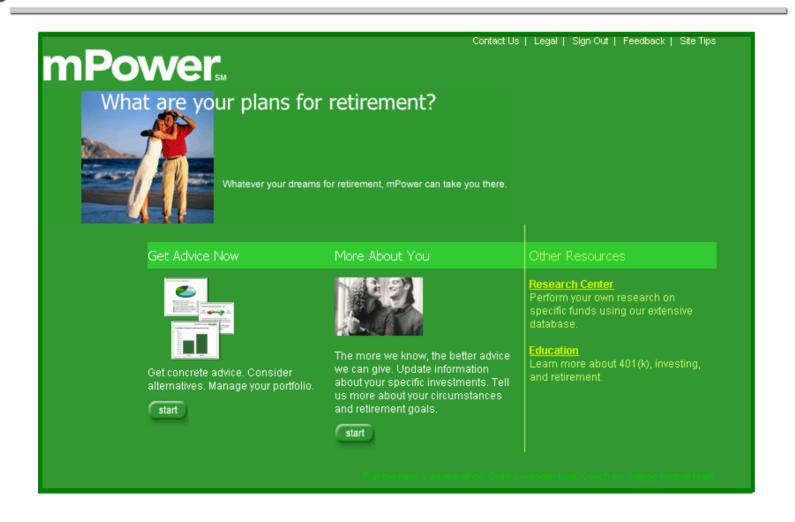
Answer participants' two most pressing questions:

- How much should I save?
- How should I invest my money?

Simply providing information to satisfy 404(c) can't keep employees out of harm's way

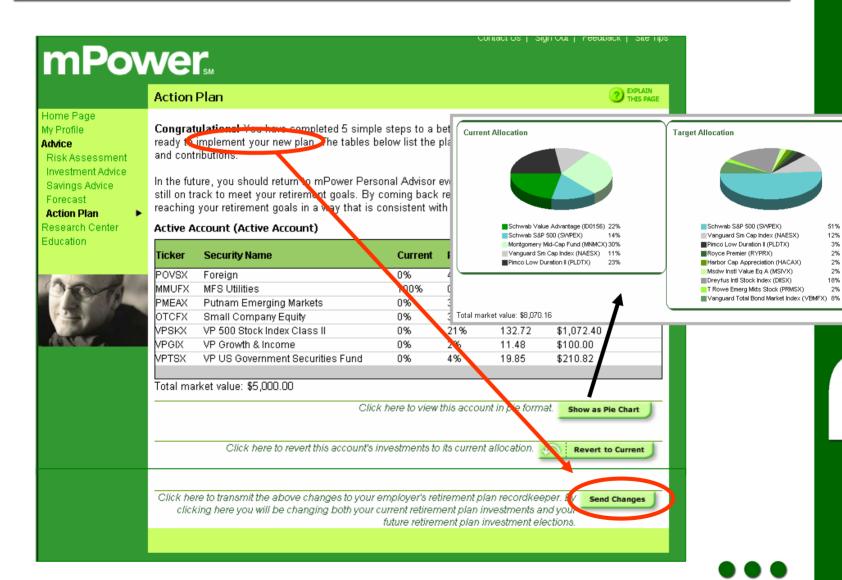


### mPower Personal Advisor





### mPower Personal Advisor



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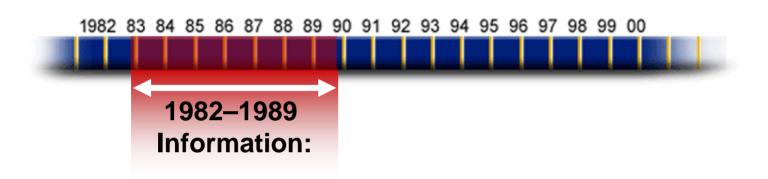
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# **Evolution of Advice**

The Evolution of 401(k) Participant Advice

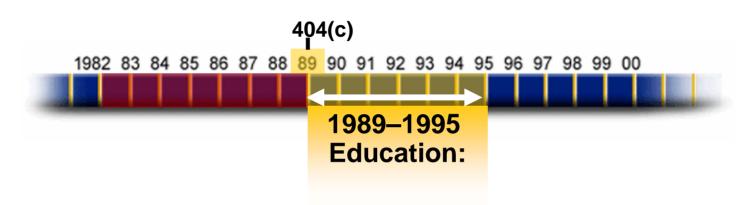


- Fund data
- Plan document
- •Performance data
- Accounts statement
- Prospectus



# **Evolution of Advice**

The Evolution of 401(k) Participant Advice



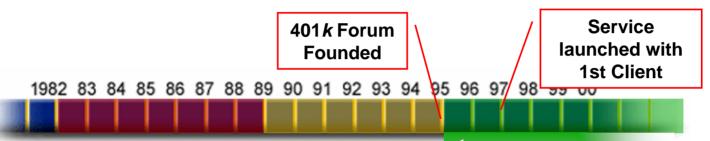
- Workbooks
- Calculators
- Videos
- Seminars

- Counseling
- Financial planning
- Software
- Generic presentations



### **Evolution of Advice**

The Evolution of 401(k) Participant Advice



#### **Generic**

- •Lifestyle funds
- •Asset allocation funds
- Funds of funds

#### **Specific**

- •By fund
- •By plan
- •By individual
- •By Delivery Method

#### 1995– Advice:

Personalized for each participant; customized for each financial situation



### **Need For Advice**

- 83% of participants have never rebalanced their retirement plan accounts
- 54% have no idea how much money to save for retirement
- 44% don't think they can save an extra \$20 per week
- 31% allocate their retirement plan accounts by either random guessing or dividing their assets equally among the investment options available

- source: EBRI





### **How Much Is Enough?**

### Saving for Retirement

Who wants to be a DC Millionaire?

− \$1 million provides ~ \$50,000/year pre-tax

Tax deferral limits not sufficient for many

Understanding tax-deferred benefits is a challenge

Will Social Security be there for me?



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### **Accumulating Enough to Retire?**

### Joseph Johnson: Chicago, IL

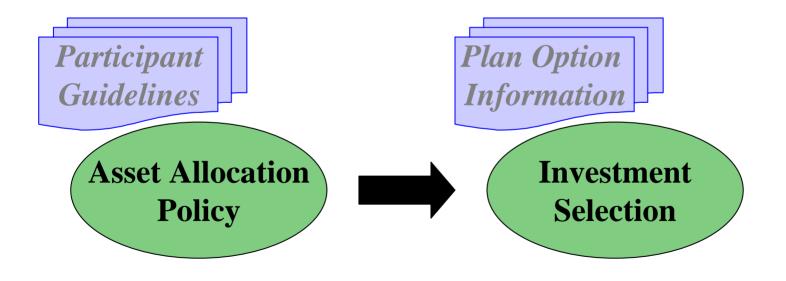
- Joe is 25 years old making \$35,000
- Contribute 10% with 6% salary increases for 35 years
- Earning 8% on assets, 5% after retirement

*Nest egg:* \$441,518 (<\$20,000 for 30 years pre-tax)\* Note: Result in current dollars, adjusted for inflation of 3% before tax.

Average "Joe" making \$250K at retirement won't accumulate enough in DC plan to retire

### **Two Independent Decisions Drive Return**

- Asset Allocation 90% of wealth accumulation variation
- Investment Selection



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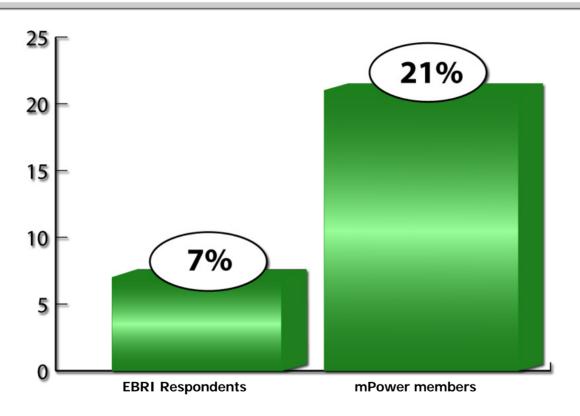
### **Still Too Much Company Stock**

- Employees averaging 28.1% in DC plans
  - -86 companies reported more than 40% exposure
  - −12 report 75-95% of plan assets
- Employees adversely affected by 30% drop in value
- Savings can be enhanced or severely crippled
- Shareholder and employee objectives may conflict

Source: IOMA Survey, April 2002



## Advice Effectiveness (1)



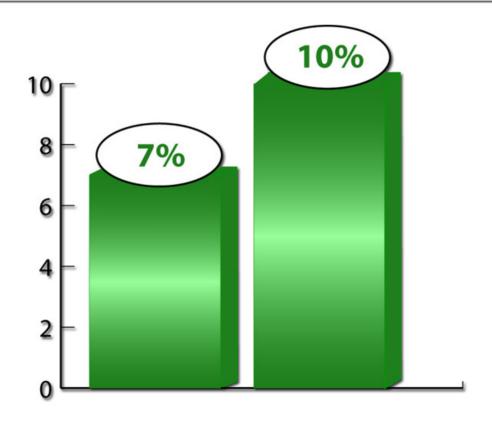
More than twice as many mPower members have increased contributions to their defined contribution plan, when compared to EBRI respondents\*.

SOURCE: mPower Effectiveness Research (July 2001), Modalis Research Technologies, Inc.

\* EBRI (2000) Retirement Confidence Survey



# **Advice Effectiveness (2)**

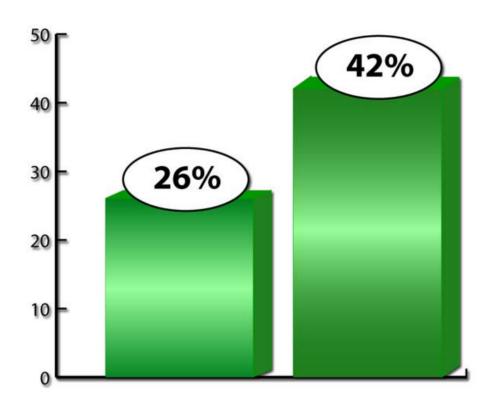


mPower users contribute almost 10% to their defined contribution plan post advice launch, compared to 7% on average prior to the launch of advice.

SOURCE: mPower Effectiveness Research (July 2001), Modalis Research Technologies, Inc.



## **Advice Effectiveness (3)**



**42%** of employees have made allocation changes after using mPower. EBRI\* reports that only 26% have made changes after doing a needs calculation.

SOURCE: mPower Effectiveness Research (July 2001), Modalis Research Technologies, Inc.

\* EBRI (2000) Retirement Confidence Survey



# The Future?

- Legislative change?
- The "Whopper" effect
- Advice and "holistic" financial planning
- Provider vs. sponsor pay



### **Conclusions**

- Self directed investing here to stay
- But employees will find it hard to meet investment goals without help
- Help will have to be paid for by the employer/by the plan
- Advice providers must be flexible in arranging how to meet the advice need



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